# Form **990**

# **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Open to Public

Department of the Treasury

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

		ue Service	► The organization may have	e to use a copy of this	s return to satisf	y state rep	orting requiren	nents.	Inspection					
Α	For the	2012 cale	ndar year, or tax year beginning	07/01	, 2012, a	nd ending	06/3	0	, 20 13					
В	Check if	applicable:	C Name of organization LINCOLN I	UNIVERSITY			D	Employe	er identification number					
	Address	change	Doing Business As						23-1352655					
	Name ch	nange	Number and street (or P.O. box if m	nail is not delivered to stre	eet address)	Room/suite	: E	Telephon	ne number					
	Initial ret	urn	1570 Baltimore Pike PO Box 17	9				484-365-8000						
	Terminat	ted	City, town or post office, state, and	ZIP code										
	Amende	d return	LINCOLN UNIVERSITY, PA 193	52			G	<b>G</b> Gross receipts \$ 55,349,839						
	Applicati	ion pending	F Name and address of principal office	er: Charles Gradov	vski		H(a) Is this a gro	oup return f	or affiliates? Yes Vo					
			1570 Baltimore Pike, PO Box 17	79, Lincoln Universit	y, PA 19352		1		cluded? Yes No					
ī .	Tax-exer	mpt status:	✓ 501(c)(3)	( ) ◀ (insert no.)	4947(a)(1) or	527			(see instructions)					
J	Website		VW.LINCOLN.EDU		(///		H(c) Group ex	xemption	number ▶					
K	Form of c	organization:	Corporation Trust Associa	ation ✓ Other ► Univer	sity L Yea	r of formatio			of legal domicile: PA					
Р	art I	Summ	ary				•							
	1		escribe the organization's miss	sion or most signific	ant activities:	Lincoln	University is	a premi	er, Historically Black					
•			y that combines the best elemen											
nce			aduate programs to meet the needs of those living in a highly technological and global society.											
ma			··×											
o Ve	2	Check th	is box ▶ ☐ if the organization	discontinued its op	erations or dis	sposed of	more than 2	5% of i	ts net assets.					
Ğ			of voting members of the gove					3	37					
S S	4	Number of	of independent voting member	rs of the governing	body (Part VI,	line 1b)		4	34					
ìŧ	5	Total nun	nber of individuals employed in	n calendar year 201	12 (Part V, line	2a) .		5	1,070					
Activities & Governance	6	Total nun	nber of volunteers (estimate if	necessary)				6	25					
⋖			elated business revenue from					7a	70,450					
	1		ated business taxable income					7b	70,450					
			Prior Year	•	Current Year									
ø	8	Contribut	tions and grants (Part VIII, line	1h)			12,7	50,914	14,312,296					
Ž	9	Program	service revenue (Part VIII, line	2g)			42,4	41,412	39,844,854					
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)						08,760	332,458					
ď	11	1 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)						42,541	818,598					
			enue-add lines 8 through 11 (r			_		43,627	55,308,206					
	13	Grants ar	nd similar amounts paid (Part I			0	0							
	14	Benefits	paid to or for members (Part I)	X, column (A), line 4	)	🗆		0	0					
Ø	1		other compensation, employee		•		33,6	39,277	32,199,198					
nse	16a	Professio	onal fundraising fees (Part IX, c	column (A), line 11e	e)			0	0					
Expenses			draising expenses (Part IX, col		•	8,518								
û	1		penses (Part IX, column (A), lin				23,7	57,764	22,695,056					
	18		enses. Add lines 13-17 (must			) . 🗀		97,041	54,894,254					
	19	Revenue	less expenses. Subtract line 1	18 from line 12			-9	53,414	413,952					
- Se						Ве	ginning of Curre	nt Year	End of Year					
Net Assets or Fund Balances	20	Total ass	ets (Part X, line 16)				248,9	15,122	303,114,948					
t As	21	Total liab	ilities (Part X, line 26)				43,5	84,761	42,345,203					
		Net asset	ts or fund balances. Subtract I	line 21 from line 20			205,3	30,361	260,769,745					
Pa	art II	Signat	ture Block											
			ry, I declare that I have examined this ete. Declaration of preparer (other than						ny knowledge and belief, it is					
٥.														
Siç		Signa	ature of officer	Date										
He	re		arles Gradowski, Vice President	Fiscal Affairs										
		17	e or print name and title	Duran amanda di di		15.			DTIN					
Pa	id	Print/ fy	pe preparer's name	Preparer's signature		Date		Check [	if PTIN					
	epare	r						self-emp	loyed					
	e Onl	l	ame 🕨				Firm's	EIN ►						
		Firm's a	ddress ▶				Phone	no.						
Ma	y the IF	₹S discuss	s this return with the preparer :	shown above? (see	instructions)				Yes No					

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Part			
	Check if Schedule O contains a respons	se to any question in this Part III	<u> </u>
1	Briefly describe the organization's mission:		
	Lincoln University is a premier, Historically Black		
	undergraduate core curriculum, and selected gra	duate programs to meet the needs of those	living in a highly technological and
	global society.		
2	Did the organization undertake any significant	program services during the year which	were not listed on the
	prior Form 990 or 990-EZ?		· · · · · · · □ Yes 🗹 No
	If "Yes," describe these new services on Scheo		
3	Did the organization cease conducting, or n		
			· · · · · · · □ Yes ☑ No
4	If "Yes," describe these changes on Schedule (		and program continue to many and by
4	Describe the organization's program service ac expenses. Section 501(c)(3) and 501(c)(4) orga		
	the total expenses, and revenue, if any, for each		g
4a	(Code: ) (Expenses \$ 42,717,010		
	Education, General/Other: Academic support, stu		
	students for housing, financial aid, counseling, h		
	enterprises, the cost of student housing and mea federal, state and local governments to support the		arily consisting of grants funded by
	rederar, state and local governments to support in		
4b	(Code:) (Expenses \$	including grants of \$	) (Revenue \$
	(Codo:) (Expended \$\psi		, (Nevende \$
4 -	(Cada: \( \( \( \( \) \) \) (Ever \( \)	in all radius avenues of th	) (Davierous ft
4c	(Code:) (Expenses \$	including grants of \$	) (Hevenue \$
4d	Other program services (Describe in Schedule		
_	(Expenses \$ 0 including grants o	f\$ 0)(Revenue\$	0)
4e	Total program service expenses ▶	42,717,016	

Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	~	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	~	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I </i>	3		~
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		~
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		,
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		,
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		,
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	~	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If</i> "Yes," <i>complete Schedule D, Part IV</i>	9		~
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	~	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	~	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	,	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		-
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX </i>	11d		~
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If</i> "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," complete Schedule D, Part X .	11e	<b>✓</b>	~
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	~	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		~
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	~	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		~
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		,
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV .</i> .	15		,
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		~
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17		-
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	~	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		,
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		~

**b** If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

20b

Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		,
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		,
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	,	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	v	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		<i>v</i>
٨	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		~
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		,
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	051-		,
00		25b		_
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		~
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		,
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		V
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		,
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		,
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		~
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		~
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		,
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		,
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i>	33		,
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		,
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		~
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		~
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R,</i>			
	Part VI	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	,	

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Part	V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 112			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	V	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 1070			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	~	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	~	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	~	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		~
b	If "Yes," enter the name of the foreign country: ▶			
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		~
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		~
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a	~	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b	~	
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	V	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	<b>'</b>	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		~
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		~
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		~
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
9	organization, have excess business holdings at any time during the year?	8		
		9a		
a b	Did the organization make any taxable distributions under section 4966?	9a 9b		
10	Section 501(c)(7) organizations. Enter:	30		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			

14a Did the organization receive any payments for indoor tanning services during the tax year? . . . . . .

**b** If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O* 

14a

14b

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Part VI

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a

response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο 1a Enter the number of voting members of the governing body at the end of the tax year . . . 37 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent . 1b 34 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a ~ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. . . . . . . 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a ~ If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 1 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 1 12c 13 13 ~ 14 1 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official . . . . . . 1 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a V b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 None Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► Charles Gradowski, (484)365-8049

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# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization	n nor any relate	d orga	aniz	atio	n c	ompe	nsa	ted any currer	t officer, directo	r, or trustee.
				•	C)					
(A)	(B)	(-1	-4 -1-		ition			(D)	(E)	(F)
Name and Title	Average	`				e than o is both		Reportable	Reportable	Estimated
	hours per	officer and a director/truste						compensation	compensation from related	
	week (list any hours for	or a	Ins	Qf	Ke	Hig	Fo	from the	organizations	other compensation
	related	Individual trustee or director	titut	Officer	Key employee	ploy	Former	organization	(W-2/1099-MISC)	from the
	organizations below dotted	ctor t	ione		old	ee co	,	(W-2/1099-MISC)		organization and related
	line)	rust	l ta		yee	npe				organizations
		ee	Institutional trustee			Highest compensated employee				
						ed				
TERRI DEAN	0			•						
Trustee		~						0	0	0
CHARLES KEATES	0									
Trustee	0	~						0	0	0
ROBERT L ARCHIE	0									
Trustee		~						0	0	0
DOYLE N BENEBY	0									
Trustee		~						0	0	0
WARREN R COLBERT SR	0									
Trustee		~						0	0	0
DENNIS E COOK	0									
Trustee		~						0	0	0
HONORABLE TOM CORBETT	0									
Ex officio Trustee		~						0	0	0
REVEREND CHARLES A COVERDALE	0									
Trustee		~						0	0	0
VERNON DAVIS	0									
Trustee		~						0	0	0
MATTHEW D DUPEE ESQ	0									
Trustee		~						0	0	0
BISHOP DAVID G EVANS	0									
Trustee		~						0	0	0
TAMMY EVANS COLQUITT	0									
Trustee		~						0	0	0
FRANK GIORDANO	0									
Trustee		~						0	0	0
HONORABLE LEVAN GORDON	0									
Trustee		~						0	0	0

Form 990 (2012) Page **7- 2** 

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

		(C)								
(A)	(B)	Position (do not check more than one				. 46.00		(D)	(E)	(F)
Name and Title	Average					is both		Reportable	Reportable	Estimated
	hours per week (list any					or/trust	tee)	compensation from	compensation from related	amount of other
	hours for	or c	Inst	Officer	ξ <sub>e</sub>	Hig	Former	the	organizations	compensation
	related organizations	Individual trustee or director	Institutional trustee	cer	Key employee	hest	mer	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	below dotted	tor t	ona		ploy	con		(00-2/1099-101130)		and related
	line)	uste	tru		/ee	nper				organizations
		<b>В</b>	stee			Highest compensated employee				
						٥				
KATHLEEN J BUTLER HAYES	0									
Trustee		~						0	0	0
LEONARD HILL ESQ	0									
Trustee		~						0	0	0
REV DR KEVIN R JOHNSON	0									
Trustee		~						0	0	0
JOHN JOHNSTON III	0									
Trustee		~						0	0	0
THE HONORABLE JOHN A LAWRENCE	0									
Trustee		~						0	0	0
SHARMON F LAWRENCE WILSON	0									
Trustee		~						0	0	0
DR DONNA M LAWS	0									
Trustee		~						0	0	0
HARRY LEWIS JR	0									
Trustee		~						0	0	0
KIMBERLY A LLOYD	0									
Trustee		~						0	0	0
GARY A MICHELSON	0									
Trustee		~						0	0	0
GREGORY P MONTANARO	0									
Trustee		~						0	0	0
DONALD C NOTICE	0									
Trustee		~						0	0	0
HONORABLE CHERELLE PARKER	0									
Trustee		~						0	0	0
HONORABLE ROBERT F POWELSON	0									
Trustee		~						0	0	0 Form <b>990</b> (2012)

Form **990** (2012)

Form 990 (2012) Page **7- 3** 

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

				((	C)					
(A)	(B)		Position (do not check more than one					(D)	(E)	(F)
Name and Title	Average					e than o is both		Reportable	Reportable	Estimated
	hours per					or/trust		compensation	compensation from	amount of
	week (list any hours for	or o	Ins	Officer	Se.	Hig	Former	from the	related organizations	other compensation
	related	Individual trustee or director	Institutional trustee	icer	Key employee	hest	mer	organization	(W-2/1099-MISC)	from the
	organizations below dotted	tor	ona		oldt	ee cor	-	(W-2/1099-MISC)		organization and related
	line)	rust	tru		/ee	npei				organizations
		Эe	stee			Highest compensated employee				
						0				
SHEILA L SAWYER	0									
Trustee		~						0	0	0
DR GUY A SIMS	0									
Trustee		~						0	0	0
DWIGHT S TAYLOR	0									
Trustee		~						0	0	0
HONORABLE W CURTIS THOMAS	0									
Trustee		~						0	0	0
HONORABLE RONALD J TOMALIS	0									
Ex officio Trustee		~						0	0	0
KEVIN E VAUGHAN	0									
Trustee		~						0	0	0
DEWAYNE WALKER	0									
Trustee		~						0	0	0
RICHARD A WHITE	0									
Trustee		~						0	0	0
DR ROBERT R JENNINGS	37.5									
President				~				251,960	0	34,329
DR DEBBIE BULLOCK	37.5									
Interim VP - HR, Physical Plant, Public Safety				~				96,082	0	9,608
DR KENOYE EKE	37.5									
VP Academic Affairs				~				40,156	0	4,016
CHARLES GRADOWSKI	37.5									
VP Fiscal Affairs				~				54,686	0	5,469
JAMES LEWIS	37.5									
Interim VP - Fiscal Affairs				~				104,611	0	10,461
CHERYL THOMAS	37.5									
VP Institutional Advancement				~				0	0	0 Form <b>990</b> (2012)

Form **990** (2012)

Part VII Section A. Officers, Directors, Trust	tees, Key E	mploy	/ees	s, ar	nd F	lighes	st C	ompensated E	mployees (cor	tinued)		
				•	C)							
(A)	(B)	Position (do not check more than						(D)	(E)		(F)	
Name and title	Average	box, ι	unles	ss pe	rson	is both	n an	Reportable	Reportable	<b>I</b>	stimated	
	hours per week (list any				_	or/trust	<u> </u>	compensation from	compensation from related	m a	mount of other	
	hours for	Indiv or di	Insti	Officer	ey	High	Former	the	organizations		npensation	
	related organizations	/idua	tutic	ě	emp	est o	ner	organization (W-2/1099-MISC)	(W-2/1099-MISC	′ I	rom the ganization	
	below dotted	al tru	nal :		Key employee	e		,		ar	d related	
	line)	Individual trustee or director	Institutional trustee		<del>ф</del>	pens				org	anizations	
		Ū.	ee			Highest compensated employee						
FREDERICK C WALTON	37.5											
Vice President for Student Affairs				~				117,047		0	11,705	
DR PATRICIA JOSEPH	37.5							, ,			, , , , , , , , , , , , , , , , , , , ,	
Dean College of Graduate Studies						~		151,772		0	19,723	
DR ROBERT MILLETTE	37.5											
Professor						~		121,631		0	12,163	
DR IVORY V NELSON	0											
Past President - Term Ending 12/31/11						~	~	151,386		0	4,454	
DR LINDA STINE	37.5											
Professor						~		121,538		0	12,154	
DR DERRICK SWINTON	37.5					_		101 700			40.470	
Department Chair and Professor								131,788		0	13,179	
1b Sub-total			٠					1,342,657		0	137,261	
c Total from continuation sheets to Part			•	•								
d Total (add lines 1b and 1c)							<u> </u>	1,342,657	th <b>#1</b> 00	0	137,261	
2 Total number of individuals (including but reportable compensation from the organi			iose	IIST	ea a	above	e) W	no receivea m	ore than \$100,	UUU OT		
reportable compensation from the organi	Zation Z										Yes No	
3 Did the organization list any former of	ficer, direc	tor. c	r tr	uste	ee.	kev e	emp	olovee, or high	est compensa	ated	100 110	
employee on line 1a? If "Yes," complete									•		V	
4 For any individual listed on line 1a, is the	sum of re	oortal	ole (	con	nper	nsatio	n a	and other comp	ensation from	the		
organization and related organizations	greater that	an \$1	50,	,000	?	f "Ye	s, "	complete Sch	edule J for s	uch		
individual							-			. 4	V	
5 Did any person listed on line 1a receive of												
for services rendered to the organization	? If "Yes," c	ompl	ete	Scr	iedi	ıle J f	or s	such person		· 5	V	
Section B. Independent Contractors			_									
1 Complete this table for your five highest of												
compensation from the organization. Rep	ort compe	nsauc	או ווכ	טו נו	ie c	alend	ar y	year ending wit	n or within the	organiza	lionstax	
<u> </u>								(D)			<u> </u>	
<b>(A)</b> Name and business add	ress							(B) Description of s	ervices	Compe		
Thompson Hospitality, 505 Huntmar Park Dr. Suite	350 Hornd	on W	\ 20	170			Fo	od Service Prov	ider		3,441,539	
								454,235				
HM Casualty Insurance Company, PO Box 64430, I	Pittsburah. I	PA 15:	264-	430	0		Power Generation Rental Student Medical Insurance			417,150		
Ellucian, 4375 Fair Lakes Ct, Fairfax, VA 22033								ftware and Cons			403,900	
	Follett Higher Education Group, 1818 Swift Dr, Oak Brook, IL 60523-9851  Book Store Provider  283,047											
2 Total number of independent contractor	rs (includir	ng bu	it n	ot l								
received more than \$100,000 of compens	sation from	the o	rgar	niza	tion			38				

# Part VIII Statement of Revenue

		Check if Schedule O contains a respo	nse to any quest	tion in this Part V			🔲
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
nts nts	1a	Federated campaigns 1a	0				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b	0				
s, G Am	С	Fundraising events 1c	5,912				
3ift ar,	d	Related organizations 1d	0				
ıs, ( imil	е	Government grants (contributions) 1e	11,163,000				
tion r S	f	All other contributions, gifts, grants,					
ibu		and similar amounts not included above 1f	3,143,384				
ntr d C	g	Noncash contributions included in lines 1a-1f: \$	0				
Cc	h	Total. Add lines 1a-1f	▶	14,312,296			
Program Service Revenue			Business Code				
evel	<b>2</b> a	Tuition and Fees	611310	22,076,071	22,076,071	0	0
e R	b	Room and Board	611310	12,478,845	12,408,395	70,450	0
ryic	С	Contracts and Sponsored Activities	611310	5,289,938	5,289,938	0	0
Se	d						
ran	e	All all					
rog	f	All other program service revenue .		0	0	0	0
	<u>g</u> 	<b>Total.</b> Add lines 2a–2f		39,844,854			
	3	and other similar amounts)		332,458	332,458	0	0
	4	Income from investment of tax-exempt be	F	332,458	332,456	0	0
	5	Royalties		0	0	0	0
	•	(i) Real	(ii) Personal	J	Ü	Ü	
	6a	Gross rents					
	b	Less: rental expenses					
	С	Rental income or (loss) 0	0				
	d	Net rental income or (loss)					
	7a	Gross amount from sales of (i) Securities	(ii) Other				
	b	assets other than inventory Less: cost or other basis					
		and sales expenses .					
	C	Gain or (loss) 0	0				
•	d	Net gain or (loss)	•				
nue	8a	Gross income from fundraising					
Other Revenu		events (not including \$ 5,912					
Ŗ		of contributions reported on line 1c).					
heı	_	See Part IV, line 18 a	143,810				
ð		Less: direct expenses <b>b</b>	41,633				
		Net income or (loss) from fundraising Gross income from gaming activities.	events . <b>&gt;</b>	102,177		0	102,177
	Ja	See Part IV, line 19 a					
	h	Less: direct expenses b					
		Net income or (loss) from gaming activ	vities ►				
		Gross sales of inventory, less					
		returns and allowances a					
	b	Less: cost of goods sold b					
	С	Net income or (loss) from sales of inve	entory ►				
		Miscellaneous Revenue	Business Code				
	11a						
	b						
	C						
	d	All other revenue		716,421	716,421	0	0
	e 12	Total Add lines 11a–11d	-	716,421	40.000.000		
	12	<b>Total revenue.</b> See instructions		55,308,206	40,823,283	70,450	102,177

# Part IX Statement of Functional Expenses

Sectio	n 501(c)(3) and 501(c)(4) organizations must con				
	Check if Schedule O contains a respon	se to any question	in this Part IX	<u> </u>	
	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	811,381	277,992	305,006	228,383
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) $$ .				
7 8	Other salaries and wages	23,874,289	19,122,611	4,583,077	168,601
_	**	1,966,941	1,457,954	472,196	36,791
9 10	Other employee benefits	3,622,596	2,692,698	869,390	60,508
11	Fees for services (non-employees):	1,923,991	1,517,987	375,870	30,134
a	Management	225,028		225,028	
b	Legal	85,542		85,542	
C	Accounting	03,342		03,342	
d	Lobbying	0			
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	2,691,731	1,776,095	895,688	19,948
12	Advertising and promotion	137,249	136,170	868	211
13	Office expenses	3,084,869	2,080,559	963,445	40,865
14	Information technology	1,065,489	532,744	532,745	
15	Royalties				
16	Occupancy	6,987,607	4,803,670	2,183,611	326
17	Travel	778,190	707,618	50,411	20,161
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	40,094		1,789	40
20	Interest	1,830,122	1,830,122		
21 22	Payments to affiliates	4 127 252	4 127 252		
23	Insurance	4,127,253 329,175	4,127,253 329,175		
24	Other expenses. Itemize expenses not covered	327,173	327,173		
24	above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Scholarships	1,409,247	1,409,247	0	0
b	Miscellaneous	92,045	65,441	4,054	22,550
С	Bad Debt Recovery	-188,585	-188,585	0	0
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	54,894,254	42,717,016	11,548,720	628,518
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here    if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response to	any o	question in this Part X	<		🗆
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash—non-interest-bearing			15,849,865	1	5,454,939
	2	Savings and temporary cash investments		<u> </u>		2	
	3	Pledges and grants receivable, net			2,989,252	3	3,400,389
	4	Accounts receivable, net			569,919	4	1,409,899
	5	Loans and other receivables from current and					
		trustees, key employees, and highest co					
						5	
	6	Loans and other receivables from other disqualified pers	,				
		4958(f)(1)), persons described in section 4958(c)(3)(B), are appropriate ergonizations of section 501(a)(b), value					
		sponsoring organizations of section 501(c)(9) volur organizations (see instructions). Complete Part II of Sche				_	
Assets	7			_	1 110 /14	6 7	054.770
Ass	7 8	Notes and loans receivable, net			1,118,614		951,773
•	9	Prepaid expenses and deferred charges			204,418	9	204,981
	9 10a	Land, buildings, and equipment: cost or	· · ·		68,714	9	24,327
	ioa	other basis. Complete Part VI of Schedule D	10a	323,707,994			
	b	Less: accumulated depreciation	10b	76,829,845	197,583,576	10c	246,878,149
	11				177,303,370	11	240,070,147
	12	Investments—other securities. See Part IV, line		-	26,080,059		40,336,081
	13	Investments—program-related. See Part IV, line		-	2,674,280	13	2,671,782
	14	Intangible assets		-	2/07.1/200	14	
	15	Other assets. See Part IV, line 11	1,776,425	15	1,782,628		
	16	Total assets. Add lines 1 through 15 (must equa		<b>_</b>	248,915,122	16	303,114,948
	17	Accounts payable and accrued expenses			4,925,044	17	4,773,872
	18	Grants payable				18	
	19	Deferred revenue			102,881	19	141,252
	20	Tax-exempt bond liabilities		-	27,961,649	20	27,517,831
	21	Escrow or custodial account liability. Complete		-		21	
es	22	Loans and other payables to current and for					
Ħ		trustees, key employees, highest compen					
Liabilities		disqualified persons. Complete Part II of Schedu				22	
_	23	Secured mortgages and notes payable to unrela		· ·	0	23	29,583
	24	Unsecured notes and loans payable to unrelated		'		24	
	25	Other liabilities (including federal income tax, parties, and other liabilities not included on lines			10 505 107		0.002.//5
		of Schedule D			10,595,187	25	9,882,665
	26	<b>Total liabilities.</b> Add lines 17 through 25		L	43,584,761		42,345,203
		Organizations that follow SFAS 117 (ASC 958			43,304,701		42,343,203
es		complete lines 27 through 29, and lines 33 and					
anc	27	Unrestricted net assets			39,737,529	27	38,895,849
3al	28	Temporarily restricted net assets			152,046,168	28	208,292,187
Þ	29	Permanently restricted net assets			13,546,664	29	13,581,709
Ξ		Organizations that do not follow SFAS 117 (ASC 99	58), ch	eck here ► 🔲 and 🛚			
ō		complete lines 30 through 34.					
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds		-		30	
SSE	31	Paid-in or capital surplus, or land, building, or ed		-		31	
ŢΑ	32	Retained earnings, endowment, accumulated in				32	
Se	33	Total net assets or fund balances			205,330,361	33	260,769,745
	34	Total liabilities and net assets/fund balances .			248,915,122	34	303,114,948

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Part	XI Reconciliation of Net Assets			-	
	Check if Schedule O contains a response to any question in this Part XI				~
1	Total revenue (must equal Part VIII, column (A), line 12)	1		55,30	8,206
2	Total expenses (must equal Part IX, column (A), line 25)	2		54,89	4,254
3	Revenue less expenses. Subtract line 2 from line 1	3		41	3,952
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		205,33	0,361
5	Net unrealized gains (losses) on investments	5			0
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		55,02	5,432
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10		260,76	9,745
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				$\Box$
				Yes	No
1	Accounting method used to prepare the Form 990: ☐ Cash ☑ Accrual ☐ Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," exp Schedule O.	olain i	n		
_					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?				<i>'</i>
	If "Yes," check a box below to indicate whether the financial statements for the year were compreviewed on a separate basis, consolidated basis, or both:	nea c	or		
<b>L</b>	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis  Were the organization's financial statements audited by an independent accountant?		. 2b	~	
b	If "Yes," check a box below to indicate whether the financial statements for the year were audited by an independent accountant?	don		-	
	separate basis, consolidated basis, or both:	u OII	a		
	✓ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ereiah	nt I		
C	of the audit, review, or compilation of its financial statements and selection of an independent accour			\ \	
	If the organization changed either its oversight process or selection process during the tax year, exp			•	
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set f	orth i	n		
	the Single Audit Act and OMB Circular A-133?		. За	V	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	go th			
-	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au		3b	1	
			For	m <b>990</b>	(2012)

#### SCHEDULE A (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

**Employer identification number** 

		UNIVERSITY									52655		
	rt I			rity Status (All orga						nstructio	ons.		
_	-		-	ation because it is: (Fo		_		_	-				
1				hes, or association of			ed in <b>sec</b>	tion 170	(b)(1)(A)(i	i).			
2				170(b)(1)(A)(ii). (Attac									
3				spital service organiza							=		
4			•	on operated in conjun	ction with	n a hospit	al descri	bed in <b>se</b>	ection 17	U(b)(1)(A)	(III). Er	ter the	•
_			ne, city, and state										
5			on operated for b)(1)(A)(iv). (Com	the benefit of a colle plete Part II.)	ge or uni	versity of	wned or	operated	by a go	vernment	tal unit	descr	ibed in
6		federal, stat	e, or local gover	nment or government	al unit de	scribed in	n section	170(b)(1	I)(A)(v).				
7				receives a substantia (A)(vi). (Complete Par		its suppo	ort from a	a governi	mental ur	nit or fron	n the g	jeneral	public
8		community	trust described i	n <b>section 170(b)(1)(A</b>	<b>)(vi).</b> (Cor	nplete Pa	art II.)						
9		n organizatio	on that normally	receives: (1) more that	an 331/3%	6 of its su	upport fro	om contr	ibutions,	members	ship fe	es, and	d gross
	re	eceipts from	activities related	d to its exempt funct	ions-su	bject to d	certain e	xceptions	s, and (2)	no more	e than	331/3%	of its
		• •	•	ent income and unre after June 30, 1975. Se						n 511 ta	x) fror	n busii	nesses
10		-	=	l operated exclusively						4).			
11				nd operated exclusive							or to	carry (	out the
				olicly supported organ									
	5	<b>09(a)(3).</b> Che	eck the box that	describes the type of	supportir	ng organiz	zation an	d comple	ete lines 1	1e throug	gh 11h		
	а	ı □ Type I	<b>b</b> 🗌 Type	II c ☐ Type II	I-Functio	nally inte	grated	d 🗌	Type III-N	Non-funct	ionally	integra	ated
•	• 🗌 E	By checking t	his box, I certify	that the organization	is not co	ntrolled d	lirectly or	r indirectl	y by one	or more	disqua	lified p	ersons
				ers and other than on									
	0	r section 509	9(a)(2).										
f	lf	the organiz	ation received a	a written determination	on from	the IRS t	that it is	а Туре	I, Type	II, or Typ	e III s	upport	ting
	0	rganization,	check this box .										
ç		Since August ollowing pers		he organization acce	pted any	gift or co	ontributio	n from a	any of the	•			
	(i	) A person	who directly or i	ndirectly controls, eit	her alone	or toget	her with	persons	describe	d in (ii) ar	nd	Yes	s No
	•	(iii) below,	the governing bo	ody of the supported	organizat	ion?		٠			119	g(i)	
	(i	i) A family m	ember of a perso	on described in (i) abo	ove?							g(ii)	
				a person described in							110	ı(iii)	
ŀ	_		-	ion about the support									_
(i)	Name	of supported	(ii) EIN	(iii) Type of organization	(iv) Is the c	organization	(v) Did y	ou notify	(vi)	ls the	(vii) Am	ount of n	nonetary
	orga	anization		(described on lines 1–9		sted in your document?		nization in of your		tion in col. zed in the		support	
				above or IRC section (see instructions))	governing	accument.		port?		S.?			
					Yes	No	Yes	No	Yes	No			
(A)													
(B)													
(C)													
(D)													
(E)													
											1		

	(Complete only if you checked the Part III. If the organization fails to				-	•	alify under
Secti	on A. Public Support	quality una	51 1110 10010 110	noa bolow, pi	odoo oompie	no r art iii.j	
	dar year (or fiscal year beginning in) ▶	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	(2)					()
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	on B. Total Support					1	
	dar year (or fiscal year beginning in) ▶	(a) 2008	<b>(b)</b> 2009	<b>(c)</b> 2010	<b>(d)</b> 2011	<b>(e)</b> 2012	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 12 13	Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First five years. If the Form 990 is for the	e organization	n's first, secon	d, third, fourth	, or fifth tax ye		
	organization, check this box and stop her	re					🕨 🗌
Secti	on C. Computation of Public Suppor	t Percentag	е				
14 15	Public support percentage for 2012 (line 6 Public support percentage from 2011 Sch	nedule A, Part	II, line 14 .			14 15	%
16a	33 <sup>1</sup> /3% support test—2012. If the organize box and stop here. The organization qual	ifies as a pub	icly supported	organization			. ▶ □
b	331/3% support test—2011. If the organ check this box and stop here. The organi					15 IS 33 1/3%	or more, . ► □
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization mee Part IV how the organization meets the "fa organization	ets the "facts-	and-circumsta	nces" test, che	eck this box ar	nd <b>stop here.</b> E	xplain in
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organizat Explain in Part IV how the organization m supported organization	ion meets the eets the "facts	facts-and-ci	rcumstances" tances" test. T	test, check th	is box and <b>st</b>	op here.
18	Private foundation. If the organization die	d not check a	box on line 13,	16a, 16b, 17a	, or 17b, chec	k this box and	see

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

C +:	and Dublic Comment	andor the to	oto notou bon	ow, ploado oc	ompioto i ait	,	
	on A. Public Support	( ) 0000	4 > 0000	( ) 0040	4 13 0044	( ) 0040	(A T
	dar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
_	sold or services performed, or facilities						
	furnished in any activity that is related to the						
3	organization's tax-exempt purpose  Gross receipts from activities that are not an						
J	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						_
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
-	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
	on B. Total Support						
	dar year (or fiscal year beginning in)	(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> 2012	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties and income from similar sources.						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
40	(Explain in Part IV.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the	e organization	's first secon	d third fourth	or fifth tay w	ear as a sectio	n 501(c)(3)
17	organization, check this box and <b>stop he</b>	•					. , . ,
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2012 (line 8			3, column (f))		15	%
16	Public support percentage from 2011 Sch						%
	on D. Computation of Investment In					. '	
17	Investment income percentage for 2012 (	line 10c, colun	nn (f) divided b	y line 13, colui	mn (f))	17	%
18	Investment income percentage from 2011						%
19a	331/3% support tests-2012. If the organ						
	17 is not more than 331/3%, check this box		_	-		_	_
b	331/3% support tests—2011. If the organiz						
	line 18 is not more than 331/3%, check this l	_	_				_
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, d	check this box	and see instru	ctions 🕨 🗌

Part IV	<b>Supplemental Information.</b> Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

# SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► See separate instructions.

Name of the organization

LINCOLN UNIVERSITY

23-1352655

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6

Par	organizations Maintaining Donor A organization answered "Yes" to Form		-unas or A	ccounts. Com	ipiete it the
	3.ga.m.za.to a.10000100 100 101 011	(a) Donor advised funds	(b	) Funds and other ac	counts
1	Total number at end of year				
2	Aggregate contributions to (during year) .				
3	Aggregate grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and do	onor advisors in writing that the asse	ts held in de	onor advised	
	funds are the organization's property, subject to				│ Yes │ No
6	Did the organization inform all grantees, donor only for charitable purposes and not for the be	rs, and donor advisors in writing that	grant funds	can be used	_
	conferring impermissible private benefit?			[	Yes 🗌 No
Par	Conservation Easements. Complet	te if the organization answered "Ye	es" to Form	ı 990, Part IV, I	ine 7.
1	Purpose(s) of conservation easements held by	the organization (check all that apply).			
2	<ul> <li>□ Preservation of land for public use (e.g., red</li> <li>□ Protection of natural habitat</li> <li>□ Preservation of open space</li> <li>Complete lines 2a through 2d if the organizatio</li> </ul>	☐ Preservation	n of a certifi	ed historic struc	ture
	easement on the last day of the tax year.				
				Held at the En	d of the Tax Year
а	Total number of conservation easements			2a	
b	Total acreage restricted by conservation easen	nents		2b	
С	Number of conservation easements on a certification	` '		2c	
d	Number of conservation easements included historic structure listed in the National Register	• •	<b>I</b>	2d	
3	Number of conservation easements modified, t tax year ►	ransferred, released, extinguished, or	terminated I	by the organizat	ion during the
4 5	Number of states where property subject to co Does the organization have a written policy violations, and enforcement of the conservation	regarding the periodic monitoring,			]Yes □ No
6	Staff and volunteer hours devoted to monitoring	g, inspecting, and enforcing conserva	tion easeme	nts during the ye	ear
7	Amount of expenses incurred in monitoring, ins	specting, and enforcing conservation e	easements d	luring the year	
8	Does each conservation easement reported on (i) and section 170(h)(4)(B)(ii)?	line 2(d) above satisfy the requirement	nts of section		ີ Yes □ No
9	In Part XIII, describe how the organization repobalance sheet, and include, if applicable, the teorganization's accounting for conservation easi	ext of the footnote to the organization'			•
Part	III Organizations Maintaining Collect	ions of Art, Historical Treasures	, or Other	Similar Assets	<del></del> S.
	Complete if the organization answer	ed "Yes" to Form 990, Part IV, line	8.		
1a	If the organization elected, as permitted under works of art, historical treasures, or other sin public service, provide, in Part XIII, the text of t	nilar assets held for public exhibition	, education,	or research in	
b	If the organization elected, as permitted underworks of art, historical treasures, or other simpublic service, provide the following amounts re-	nilar assets held for public exhibition elating to these items:	, education,	or research in	furtherance of
	(i) Revenues included in Form 990, Part VIII, lir	ne 1		. ▶ \$	
	(ii) Assets included in Form 990, Part X			. ▶ \$	
2	If the organization received or held works of following amounts required to be reported under	art, historical treasures, or other sin	nilar assets	for financial gai	in, provide the
а	Revenues included in Form 990, Part VIII, line 1			. ▶ \$	0
	Assets included in Form 990, Part X				0

Schedule D (Form 990) 2012 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued) Part III Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): Public exhibition **d**  $\square$  Loan or exchange programs а e Other Scholarly research Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? . . . **Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV. Part IV line 9. or reported an amount on Form 990. Part X. line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not ☐ Yes ☐ No If "Yes," explain the arrangement in Part XIII and complete the following table: Amount Beginning balance . . . . . . . . . . . . . . . . 1c 1d Additions during the year 1e 1f f Did the organization include an amount on Form 990, Part X, line 21? . . . . . If "Yes." explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10. Part V (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back Beginning of year balance . . . 25,901,583 33,879,181 29,192,426 26,670,985 31,901,542 Contributions . . . . . . . 48,559 239,384 194,262 258,086 249,873 Net investment earnings, gains, and losses . . . . . . . . . . . . 3,802,156 5,021,052 3,177,736 2,876,286 -4,869,224 Grants or scholarships 568,000 647,160 434,000 551,000 555,000 Other expenditures for facilities and programs . . . . . . . . . 0 0 0 f Administrative expenses . . . . 85,992 88,661 94,559 61,931 56,206 End of year balance . . . . . 29,098,306 g 36,560,480 33.879.181 29,192,426 26,670,985 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: 2 Board designated or quasi-endowment ► 10.3 % а Permanent endowment ► 44 % Temporarily restricted endowment ► 45.7 % The percentages in lines 2a, 2b, and 2c should equal 100%. Are there endowment funds not in the possession of the organization that are held and administered for the organization by: Yes No 3a(i) 3a(ii) If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 3b Describe in Part XIII the intended uses of the organization's endowment funds.

Par	t VI Land, Buildings, and Equipmen	t. See Form 990, P	art X, line 10.			
	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value	
1a	Land	0	906,161		906,161	
b	Buildings	0	73,471,606	28,268,251	45,203,355	
С	Leasehold improvements	0	229,712,289	33,751,933	195,960,356	
d	Equipment	0	19,617,938	14,809,661	4,808,277	
е	Other	0	0	0	0	
Total.	Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) ▶ 246,878,149					

Part VII	Investments—Other Securities	. See Form 990, Part X, I	line 12.	
(	Description of security or category     (including name of security)	(b) Book value	(c) Method of valuat Cost or end-of-year mark	
(1) Financia	ll derivatives	40,336,081	End-of-Year Market Value	
	held equity interests			
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E) (F)				
(G)				
(H)				
<del>(I)</del>				
	(b) must equal Form 990, Part X, col. (B) line 12.) ▶	40,336,081		
Part VIII	Investments—Program Related		line 13	
r art viii	(a) Description of investment type	(b) Book value	(c) Method of valuate	tion:
	(a) December of invocation type	(2) 2001 14140	Cost or end-of-year mark	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	(b) must equal Form 990, Part X, col. (B) line 13.)	137 12 - 45		
Part IX	Other Assets. See Form 990, Pa			(In) De alessales
(4)	(8	) Description		(b) Book value
(1)				
(2)				
(3)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	umn (b) must equal Form 990, Part X, co	ol. (B) line 15.)		
Part X	Other Liabilities. See Form 990,	Part X, line 25.		
1.	(a) Description of liability	(b) Book value		
	I income taxes			
	y Deposits	457,726		
	Payable 2004B	6,925,000		
	Retirement Obligation	1,416,000		
	ment Advances to Students	1,083,939		
(6) (7)				
(8)				
(9)				
(10)				
(11)				
<u>`</u> ,	(b) must equal Form 990, Part X, col. (B) line 25.) ▶	9,882,665		
	SC 740) Footnote. In Part XIII, provide the t		anization's financial statements that re	ports the organization's
	ncertain tax positions under FIN 48 (ASC 7			

Schedule D (Form 990) 2012 Page 4 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Part XI 118,295,946 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 3,589,957 2a 2b 0 2c 0 2d 59.397.783 2e 62,987,740 3 55,308,206 Amounts included on Form 990, Part VIII, line 12, but not on line 1: 4 Investment expenses not included on Form 990, Part VIII, line 7b . 4a 0 4b 0 4c 0 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) 55,308,206 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements . . . 62.856.562 2 Amounts included on line 1 but not on Form 990. Part IX. line 25: 2a 0 2b 0 0 Other (Describe in Part XIII.) . . . . . . . . . . 2d 7,962,308 Add lines 2a through 2d . . . . . . . . . . . . . . . . 2e 7,962,308 3 Subtract line **2e** from line **1** . . . . . . . . . . 3 54,894,254 Amounts included on Form 990. Part IX. line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . 4a 4b 0 4c 0 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.). 54.894.254 Supplemental Information Part XIII Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Schedule D, Part III, Line 1 - The University maintains collections of art and literature. The collections, which were acquired through purchases and contributions sine the organizations inception, are not recognized as assets on the statement of financial position.

Purchases of collection items are recorded as decreases in unrestricted net assets in the year in which the items are acquired, or as temporarily or permanently restricted net assets if the assets used to purchase the items are restricted by donors. Contributed items are not reflected on the financial statements. Proceeds from the deaccessions or insurance recoveries are reflected as increases in the appropriate net asset classes. The organizations collections are made up of artifacts of historical significance, scientific specimens and art objects that are held for educational, research, scientific and curatorial purposes. Each of the items is catalogued, preserved, and cared for, and activities verifying their existence and assessing their condition are performed continuously. The collections are subject to a policy that requires proceeds from their sales to be used to acquire other items for collections.

Schedule D, Part III, Line 4 - The organizations collections are made up of artifacts of historical significance, scientific specimens and art objects that are held for educational, research, scientific and curatorial purposes.

Page 5

### Part XIII - Supplemental Information (Continued)

· · · · · · · · · · · · · · · · · · ·
Schedule D, Part V, Line 4 - Primarily scholarships for undergraduate students attending the University.
Schedule D, Part XI, Line 2d - State Contributions for Capital Projects not included on Part VIII Line 12
Schedule D, Part XII, Line 2d - Total Expenses shown of Form 990 Part 1 Line 18 do not include \$7,952,967 depreciation of state
contributed assets and \$9,341 contributions endowment

#### **SCHEDULE E** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Schools**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Name of the organization LINCOLN UNIVERSITY

Part I

**Employer identification number** 

23-1352655

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	~	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	~	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	3	~	
	The University's racial nondiscriminatory policy is publicized in the student handbook and is highlighted in its media advertisements.			
4 a b	Does the organization maintain the following?  Records indicating the racial composition of the student body, faculty, and administrative staff?  Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4a 4b	\ \ \ \ \ \	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c		
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	~	
5 a	Does the organization discriminate by race in any way with respect to:  Students' rights or privileges?	5a		V
b	Admissions policies?	5b		•
С	Employment of faculty or administrative staff?	5c		~
d	Scholarships or other financial assistance?	5d		~
е	Educational policies?	5e		~
f	Use of facilities?	5f		·
g	Athletic programs?	5g		·
h	Other extracurricular activities?	5h		~
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	~	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		~
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II.  Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No." explain on Part II	7		

Part II	<b>Supplemental Information.</b> Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).
	E, Part I, Line 6 - As a state-related university, the organization receives legislated direct financial assistance from the realth of Pennsylvania. In addition, the University's students receive state and federal aid that is paid to the University for tuition
	d expenses. Student financial aid is in the form of federal Pell, SEOG, ACG and other grants, Commonwealth grants and various
federal loa	
- Iouorur Iou	

### **SCHEDULE G** (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Department of the Treasury

**Total** 

3

registration or licensing.

	nevertue Service	Attach to Forms	200 01 1 01111 33	0-LZ. P 300	scparate manactio		mspection					
Name o	of the organization					Employer identifie	cation number					
LINC	OLN UNIVERSITY						1352655					
Par	Fundraising Activities.	Complete if the	ne organiza	ation answ	vered "Yes" to I	Form 990, Part IV,	line 17.					
r ai	Form 990-EZ filers are n	ot required to	complete	this part.								
1	Indicate whether the organizatio	n raised funds	through any	of the follo	owing activities.	Check all that apply.						
а	a ☐ Mail solicitations e ☐ Solicitation of non-government grants											
b	b ☐ Internet and email solicitations f ☐ Solicitation of government grants											
С	☐ Phone solicitations		g □	Special f	undraising event	S						
d	☐ In-person solicitations											
2a	Did the organization have a writ	ten or oral agre	ement with	any individ	dual (including of	ficers, directors, trus	tees					
	or key employees listed in Form	990, Part VII) o	r entity in co	onnection v	with professional	fundraising services'	? 🗌 Yes 🗌 No					
b	If "Yes," list the ten highest paid	l individuals or	entities (fun	draisers) pı	ursuant to agreer	ments under which th	ne fundraiser is to be					
	compensated at least \$5,000 by	the organization	n.									
			(iii) Did fun	draiser have		(v) Amount paid to	(vi) Amount paid to					
	(i) Name and address of individual or entity (fundraiser)	custody o	r control of	(iv) Gross receipts from activity	(or retained by) fundraiser listed in	` (or retained by)						
	, (.aa.a.,		contributions? roll activity rull data in the circle in col. (i) organization									
			Yes	No								
1					1							
2												
3												
4												
5												
6												
7												
8												
9												
10						·						


List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from

If "Yes," explain:

Schedule G (Form 990 or 990-EZ) 2012 Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events (add col. (a) through col. (c)) **Lion Awards Program** (event type) (event type) (total number) Revenue Gross receipts . . . . 1 149,722 149,722 Less: Contributions . . 2 5,912 5,912 3 Gross income (line 1 minus line 2) . . . . . . . 143,810 143,810 0 0 4 Cash prizes . . . . . 5 Noncash prizes 0 Direct Expenses 6 Rent/facility costs . . . 5,000 7 Food and beverages . . 22.791 22,791 8 Entertainment . . . . 5,422 5,422 Other direct expenses 8,420 8,420 Direct expense summary. Add lines 4 through 9 in column (d) . . . . . . 10 41,633 ) Net income summary. Combine line 3, column (d), and line 10 . . . . . 11 102,177 Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more Part III than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue . Direct Expenses 2 Cash prizes . . . 3 Noncash prizes 4 Rent/facility costs . . . 5 Other direct expenses Volunteer labor . No 6 No Direct expense summary. Add lines 2 through 5 in column (d) 7 Net gaming income summary. Combine line 1, column d, and line 7 . . . . . Enter the state(s) in which the organization operates gaming activities: 9 Is the organization licensed to operate gaming activities in each of these states? . . . . . . . а If "No," explain: \_\_\_\_\_

Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . .

cneau	ile G (Form 990 or 990-EZ) 2012		Page	J
11 12	Does the organization operate gaming activities with nonmembers?	☐ Yes		
13	Indicate the percentage of gaming activity operated in:			
а	The organization's facility		%	
b	An outside facility		%	)
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ►			
	Address ►			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	☐ Yes	s 🗌 No	o
b b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$			
	Name ►			
	Address ►			
16	Gaming manager information:			
	Name ►			
	Gaming manager compensation ► \$			
	Description of services provided ▶			
	□ Director/officer □ Employee □ Independent contractor			
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	☐ Yes	s 🗌 No	<b>o</b>
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$			
Part	Supplemental Information. Complete this part to provide the explanations required by Part I, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also co part to provide any additional information (see instructions).			

#### **SCHEDULE J** (Form 990)

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

2012

OMB No. 1545-0047

Open to Public Inspection

23-1352655

Name of the organization LINCOLN UNIVERSITY

Part I Questions Regarding Compensation

Department of the Treasury Internal Revenue Service

Employer identification number

			Yes	No			
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or charter travel  Housing allowance or residence for personal use						
	☐ Travel for companions ☐ Payments for business use of personal residence						
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees						
	<ul><li>☑ Discretionary spending account</li><li>☐ Personal services (e.g., maid, chauffeur, chef)</li></ul>						
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to						
	explain	1b	V				
	oxplaint in the control of the contr	10					
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,						
_	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		~			
	3 · · · · · · · · · · · · · · · · · · ·						
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the						
•	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a						
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.						
	<ul> <li>✓ Compensation committee</li> <li>✓ Written employment contract</li> </ul>						
	☐ Independent compensation consultant ☐ Compensation survey or study						
	☐ Form 990 of other organizations						
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:						
а	Receive a severance payment or change-of-control payment?	4a		~			
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		~			
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		~			
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
_	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.						
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:						
_	·						
a	The organization?	5a 5b		V			
b	Any related organization?	ac					
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any						
U	compensation contingent on the net earnings of:						
а	The organization?	6a		~			
b	Any related organization?	6b		~			
~	If "Yes" to line 6a or 6b, describe in Part III.						
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed						
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		~			
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject						
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe						
	in Part III	8		~			
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in						
	Regulations section 53.4958-6(c)?	9					

Schedule J (Form 990) 2012 Page 2

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title			=	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	(F) Compensation reported as deferred in prior Form 990
DR ROBERT R JENNINGS,	(i)	251,960	0	0	25,200	24,129	301,289	0
1 President	(ii)	0	0	0	0	0	0	0
DR IVORY V NELSON, Past	(i)	151,386	0	0	0	4,454	155,840	0
President - Term Ending 2 12/31/11	(ii)	0	0	0	0	0	0	0
DD DATDICIA IOSEDH Doan	(i)	151,772	0	0	15,228	4,495	171,495	0
College of Graduate Studies	(ii)	0	0	0	0	0	0	0
	(i)							
4	(ii)							
	(i)							
5	(ii)							
	(i)							
6	(ii)							
	(i)							
7	(ii)							
	(i)							
8	(ii)							
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							<b></b>

Schedule J (Form 990) 2012 Page 3 Part III Supplemental Information Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Schedule J, Part I, Line 1a - The President is required by contract to reside on campus. The Presidence is also used for various University and Board of Trustee functions. The University provides for premises housekeeping and maintenance. University policy allows for very limited travel expenses for companions. All presidential travel and other expenses are reviewed yearly by the Audit Committee of the Board of Trustees.

Schedule J, Part I, Line 3 - Employement of the President is initiated by the Board of Trustees. The Evaluation Committee of the Board reviews the President's performance and compensation and reports to the full Board. The Committee recommends any adjustment to the President's compensation through a resolution that the full Board discusses and votes on.  All Board Resolutions are public information and are posted on the University's web page.

### SCHEDULE K (Form 990)

# **Supplemental Information on Tax-Exempt Bonds**

OMB No. 1545-0047

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990. ► See separate instructions.

**Open to Public** Inspection

**Employer identification number** 

LINIC	OLN UNIVERSITY										22	3-13526	CC	
Par												-13020	ວວ	
Fai		c) CUSIP #	(4) D	ate issued	(a) lagua maiga		(f) Decembris	of m		(m) Da	facad	(h) On	(i)	Pooled
	(a) Issuer name (b) Issuer EIN (c)	<b>C)</b> CUSIP #	(a) Da	ate issued	(e) Issue price		(f) Description of purpose			(g) Defeased		behalf of issuer		ancing
Α	Pennsylvania Economic Development 70	0869PDP9	06/	10/2004	40,140,00	Contruct/Equip 400 bed residence hall,		e hall,	Yes	No	Yes N	_	s No	
	Financing Authority			.0,200	15/115/55	oth cap	oth cap project, pay capital			100	V		/	V
В														
_										ــــــــ			$\perp$	
С														
D										+		_	+	+
Par	t II Proceeds													
					Α	ļ	В	(	>	C			,	
1	Amount of bonds retired				0									
2	Amount of bonds legally defeased				0									
3	Total proceeds of issue				0									
4	Gross proceeds in reserve funds				0									
5	Capitalized interest from proceeds				0									
6	Proceeds in refunding escrows				0									
7	Issuance costs from proceeds				0	0								
8	Credit enhancement from proceeds				0									
9	Working capital expenditures from proceeds				0									
10	Capital expenditures from proceeds				0									
11	Other spent proceeds				0									
12	Other unspent proceeds				0									
13	Year of substantial completion													
				Yes	No	Yes	No	Yes	No		Y	es	N	lo
14	Were the bonds issued as part of a current refunding issue? .				~									
15	Were the bonds issued as part of an advance refunding issue?				~									
16	Has the final allocation of proceeds been made?				~									
17	Does the organization maintain adequate books and records to support the													
	final allocation of proceeds?				· ·									
Part	Private Business Use													
					Α		В	(	>			D	)	
1	Was the organization a partner in a partnership, or a member of			Yes	No	Yes	No	Yes	No		Y	es	N	lo
	which owned property financed by tax-exempt bonds?				V									
2	Are there any lease arrangements that may result in private but													
	bond-financed property?				· ·									

#### Part III Private Business Use (Continued) В C D Α Yes No Yes Nο Yes Nο Yes 3a Are there any management or service contracts that may result in private No V **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of V d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . . . 0 % % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government . . . . ▶ % 0 % 0 % % Does the bond issue meet the private security or payment test? . . . . . ~ **8a** Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? **b** If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? . . . . Part IV Arbitrage Α В C D Yes Nο Yes Nο Yes Nο Yes Nο If you checked "No rebate due" in line 2c, provide in Part VI the date the Has the organization or the governmental issuer entered into a qualified

 Schedule K (Form 990) 2012

Part IV Arbitrage (Continued)									
	Α		I	В	(	C	D		
	Yes	No	Yes	No	Yes	No	Yes	No	
5a Were gross proceeds invested in a guaranteed investment contract (GIC)? .		<b>'</b>							
<b>b</b> Name of provider									
<b>c</b> Term of GIC									
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6 Were any gross proceeds invested beyond an available temporary period? .		~							
7 Has the organization established written procedures to monitor the									
requirements of section 148?		~							
Part V Procedures To Undertake Corrective Action		•	1		•		•		
		A		В		C	ı	D	
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No	
of federal tax requirements are timely identified and corrected through the									
voluntary closing agreement program if self-remediation is not available									
under applicable regulations?									
Part VI Supplemental Information. Complete this part to provide addition	nal informa	ation for re	sponses to	questions	on Sched	ule K (see i	nstructions	s).	
Schedule K, Part IV, Line 2c - A rebate calculation was performed and no rebate was due.				4		(		-7-	
Schedule K, Fait IV, Line 20 - A rebate calculation was performed and no rebate was due.									

#### SCHEDULE O (Form 990 or 990-EZ)

# Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization	Employer identification number								
LINCOLN UNIVERSITY	23-1352655								
Form 990, Part VI, Section A, Line 7a - The Commonwealth of Pennsylvania appoints the following vot	ing board members: The Governer								
appoints five members including him or herself: The Senate appoints four members and the House of Representatives appoints four									
members. The University Alumni Association also nominates six board members.									
Form 990, Part VI, Section B, Line 11b - The Form 990 is provided electronically to the full board prior	to filing. The form 990 is also posted								
on the University's website.									
Form 000 Deat VI Continue D. Line 120. The Audit Committee manifests and treating arms lines with the	Hairanaikula Du Laura Canflint of								
Form 990, Part VI, Section B, Line 12c - The Audit Committee monitors and tracks compliance with the Interest Statement. The issuance and collection of the yearly statements is coordinated through the U									
which reports to the Committee. The chair of the board and the chair of the audit committee are provide									
Enforcement of policy and oversight of any reported conflicts are adjudicated by the two chairs.	ica with copies of all statements.								
Eliotochion of policy and officially reported common and adjudicated by the two shalls.									
Form 990, Part VI, Section B, Line 15 - The board sets and approves the President's compensation. All	other employees compensation is								
administered by the University's Human Resources Department through the University's budget proce									
Committees are provided the University's yearly operating and capital budget details, which are review	ved and approved by a Board								
Resolution.									
Form 990, Part VI, Section C, Line 19 - The University posts the following governing documents on its	^								
By-Laws, University Policies, all passed Board of Trustees Resolutions, Board of Trustees meeting mi									
and committee assignments, a listing of the twenty five highest paid employees, the Minutes of the Pr	esidents cabinet meetings, and the								
University's form 990.									
Form 990, Part XI, Line 9 - Non operating items not included in Schedule VIII and IX are: State contribu	tions for capital projects								
\$59,397,783. Endowment contributions (\$9,341), Realized and unrealized loss \$3,589,957, and deprecia									
(\$7,952,967.)									